Stadiums Taskforce Final Report – Queensland Government Response

Stadium Taskforce Fi	nal Report Recommendations	
Recommendation 1.1	The Major Sports Facilities Act 2001 be amended to specify the skills and experience required for individuals to be appointed to the Stadium Queensland Board.	
Recommendation 1.2	The rates of remuneration for the Stadiums Queensland Board chairperson and members be increased to a level comparable with the rates paid to the boards of Venues New South Wales and VenuesWest and consistent with the Stadiums Queensland board's role, function and risk profile.	
Recommendation 1.3	The Major Sports Facilities Act 2001 be amended to provide that the Minister can approve the sale or purchase of property by Stadiums Queensland.	
Recommendation 1.4	The Major Sports Facilities Act 2001 be amended to enable Stadiums Queensland to tender for third party contracts associated with venue management and operations of Stadiums Queensland and other assets owned by the shareholding Ministers department, where it does not affect Stadiums Queensland's core business.	
Recommendation 1.5	Stadiums Queensland to provide expanded annual performance information on the operation of its venue portfolio, to increase public awareness of their role and operations.	
Recommendation 1.6	The Major Sports Facilities Act 2001 be amended to provide the Minister with powers to:	
	 provide a charter letter to Stadiums Queensland related to the strategic management of the state's major sports facilities provide the minister with the power to direct Stadiums Queensland on matters of public interest, and seek information or reports on matters of State interest and Ministerial responsibility. 	
	The amendment to the <i>Major Sports Facilities Act 2001</i> should specifically preclude the Minister from directing the Stadiums Queensland Board on any contractual matters where liability could be transferred to the State as a result of the directive.	
Recommendation 6.1	The Queensland Police Service to implement best practice learnings from the 2018 Gold Coast Commonwealth Games to the delivery of public safety services at stadiums in Queensland.	
Recommendation 6.2	The Queensland Police Service consult with the Office of Liquor and Gaming Revenue to clarify their role in enforcing liquor licensing requirements at Stadiums Queensland venues.	
Recommendation 6.3	Stadiums Queensland and the Queensland Police Service work with venue managers and venue hirers to reduce costs while maintaining security at Queensland venues.	
Recommendation 6.4	The Queensland Police Service explore analytical tool and technologies to further improve security at stadiums owned by Stadiums Queensland.	
Recommendation 8.1	The Queensland Government allocate sufficient funding to contribute a third of any event attraction funding commitment given by the Gold Coast City Council and Townsville City Council for one-off events to be held at their respective Stadiums Queensland stadiums.	
Recommendation 8.2	A regional event attraction fund, to be known as the 'Queenslander Fund', be established with the aim of attracting major sporting and entertainment events to all major Queensland populations not currently serviced by a SQ stadium including Cairns, Mackay, Rockhampton, Gladstone, Bundaberg, Fraser Coast, Sunshine Coast and Toowoomba. The focus of this fund is to attract content that would otherwise not have been held in Queensland and is not intended to cannibalise existing Stadiums Queensland content.	
Recommendation 9.1	All Stadiums Queensland annual operating grants and annual general capital grants should be indexed by CPI on an annual basis.	
Recommendation 9.2	Stadiums Queensland to focus on increasing income and additional sources of revenue not related to event day costs. Additional income will allow Stadiums Queensland to focus more on event attraction, community use of venues and to limit cost increases for venue hirers.	
Recommendation 9.3	Stadiums Queensland approach Councils to seek a rates exemption on the basis that 100% of savings would be directed to 'around the venue' upgrades and enhancements to traffic and accessibility in those local government areas that grant such exemption.	
Recommendation 9.4	Stadiums Queensland to re-examine if using Whole of Government procurement arrangements would reduce costs for electricity and insurance.	
Recommendation 9.5	The focus of Stadiums Queensland from an asset maintenance, replacement and enhancement perspective should be on planned and unplanned maintenance as well as minor capital works (replacement and enhancement) for individual projects less than \$3 million. Government should be responsible for funding capital works for individual projects greater than \$3 million and major redevelopment works.	

Queensland Government Response		
Support		
Support in Principle		
Note remuneration needs to align with existing Government policy		
Support		
Support		
Support-in-Principle		
For consideration in any future additional funding proposals – noting that outcomes must align with existing investment programs		
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For consideration in any future additional funding proposals – noting that outcomes must align with existing investment programs		
Support		

Recommendation 9.6	Stadiums Queensland should develop a 10 to 20 year capital enhancement and replacement plan which categorises capital and maintenance expenditure as planned maintenance, unplanned maintenance, minor capital works less than \$3 million, minor capital works greater than \$3 million and major capital enhancement works to increase transparency and clarity around Stadiums Queensland's capital expenditure. This will help to inform strategy about resource allocation and future maintenance and capital expenditure investment decisions by Government.	Support
Recommendation 9.7	Stadiums Queensland to explore with the current suppliers of food and beverages, ways to increase the variety of affordable food and beverages as Stadiums Queensland venues. For example, increasing the number of subcontractors and smaller mobile operators within the Stadiums Queensland venues.	Support
Recommendation 9.8	Stadiums Queensland initiate a trial of healthy food and beverage options to assess customer take up and benefits.	Support
Recommendation 9.9	Stadiums Queensland undertake regular analysis to ensure that fees, charged by venue level contract holders for pourage rights, are transparent and fair and that they do not create an inappropriate barrier to competition where hirers have the rights to select alcoholic beverage supplier under their hire agreement.	Support
Recommendation 10.1	The Queensland Government should prioritise the attraction of semi-regular, one-off major event content to regional centres in Queensland that do not have Stadiums Queensland venues as a method of providing these regions with content without having to construct new stadium assets associated with additional national franchises.	Support
Recommendation 10.2	The Queensland Government adopt a policy decision to prioritise the maintenance and enhancement and to maximise the use of existing stadiums in Queensland rather than build new stadium facilities.	Support
Recommendation 10.3	Stadiums Queensland be required to submit a stand-alone, annual forward planning update to government well ahead of the annual budget process that details their rolling 10 to 20 year capital enhancement and replacement plan which includes short-term and long-term capital works estimates for the Stadiums Queensland venue portfolio.	Support
Recommendation 10.4	Any significant capital works commitments to stadiums in Queensland should consider commitments from key sports for the securing of new and additional content to the venue, which does not cannibalise content at existing Stadiums Queensland venues.	Support
Recommendation 10.5	Stadiums Queensland to identify a minimum of 10 days per annum in which each of its main stadium assets are available for hire by community organisations at concessional rates and Stadiums Queensland should promote this as a new opportunity to the wider public.	Support
Recommendation 10.6	An annual benchmark for the number of community uses of Stadiums Queensland stadium assets be established and reported against in the Stadiums Queensland annual report.	Support
Recommendation 10.7	The Queensland Government consider adopting a stadium decision making framework to inform future investment in stadiums and major sports facilities.	Support
Recommendation 11.1	Any significant internal upgrade or improvement to the Gabba should be carefully considered by Stadiums Queensland and the Queensland Government in alignment with the proposed stadium decision making framework.	Support
Recommendation 11.2	The State adhere to the existing terms of the Metricon Stadium lease regardless of the operating model adopted by the lease holder, the AFL. Under the lease, the AFL are responsible for all costs involved with the operation, asset maintenance, asset replacement and asset enhancement of Metricon Stadium for the duration of the AFL lease.	Support
Recommendation 11.3	Any expansion or upgrade of the Queensland Tennis Centre should be carefully considered by Stadiums Queensland and the Queensland Government in alignment with the proposed stadium decision making framework.	Support
Recommendation 11.4	Stadiums Queensland explore commercial and or facility development options for surplus land including the old velodrome site at the Sleeman Sports Complex, noting that this development would require State capital funding.	Support-in-Principle
		Further analysis to be undertaken by Stadiums Queensland
Recommendation 11.5	Stadiums Queensland undertake a cost benefit analysis of retaining the existing temporary aluminium stands at the Queensland Sport and Athletics Centre. The stands should be removed if it is beneficial to the State or Stadiums Queensland to do so.	Support-in-Principle
		Further analysis to be undertaken by Stadiums Queensland
Recommendation 11.6	The Queensland Government to continue talks with Queensland Rugby Union around the intended future scope of the Ballymore site, in- particular the scale of developments to help fund the development of a sport and community centre. Consideration should also be given to any limitations that result from the current conditions of the Deed of Grant in Trust (DOGIT).	Support-in-Principle
		Subject to further consultation with Queensland Rugby Union
Recommendation 11.7	That the current Ballymore grandstands be demolished and a community facility be constructed that caters to training and local community rugby union matches.	Support-in-Principle
		Subject to further consultation with Queensland Rugby Union
Recommendation 11.8	There is no current need for additional stadiums, either major or boutique, in Brisbane because there is current capacity for additional content within the existing venues that are managed by Stadiums Queensland and other existing operators.	Support