

Pages 1 through 18 redacted for the following reasons:

Sch. 3(2)(1)(a) - Brought into existence for Cabinet consideration
Sch. 3(2)(1)(b) - Reveal Cabinet consideration or otherwise prejudice confidentiality of Cabinet considerations or operations

RTI RELEASE - DTIS

DIRECTOR-GENERAL BRIEFING NOTE

Subject: 2032 Games Venues design and cost preliminary analysis.
Decision/Action by: 11 September 2019
Reasons for Urgency: To engage consultants within required timeframes.
Briefing type: Requested briefing note for approval
Responsible Area: Sport and Recreation, Housing, Homelessness and Sport
Electorate: Statewide
Contact Officer: Chad Anderson (07) 3338 9342

PURPOSE

To approve expenditure for the Department of Housing and Public Works (the department) to progress a preliminary design and cost analysis of proposed legacy venues for the 2032 Olympic Games.

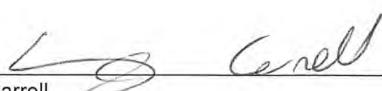
RECOMMENDATION

It is recommended that the Director-General:

1. Note the establishment of an internal governance group to oversee the department's contribution to the 2032 Taskforce (refer to **Attachment 1**).
2. Note the department is to contract with technical consultants of the building industry to complete the required project outcomes.
3. Approve expenditure of up to \$517 000 (including GST), to be funded from within the Public Works maintenance contingency funding, to undertake the external sourced contract work in relation to potential facilities sites.

Noted	Approved	Not approved
✓		
✓		
	✓	

<p>GENERAL MANAGER ENDORSEMENT</p> <p>Endorsed Paige Ridgewell Assistant Director-General, Sport and Recreation Housing, Homelessness and Sport</p> <p>Date: 04/09/2019</p>	<p>COMMENTS</p>
<p>DIVISIONAL HEAD ENDORSEMENT</p> <p><i>Trish Woolley</i> Trish Woolley Deputy Director-General Housing, Homelessness and Sport</p> <p>Date: 9/9/19</p>	<p>COMMENTS</p>
<p>DIVISIONAL HEAD ENDORSEMENT</p> <p><i>Graham Atkins</i> Graham Atkins Deputy Director-General Building Policy and Asset Management</p> <p>Date: 09/09/2019</p>	<p>COMMENTS</p>

<p>DIRECTOR-GENERAL ENDORSEMENT</p>  <p>Liza Carroll Director-General Department of Housing and Public Works</p> <p>Date: 9/9/19</p>	<p>COMMENTS</p> <p><input type="checkbox"/> MIN/DG agenda item</p> <p><input type="checkbox"/> Copy to Minister's Office</p>
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CONTEXT

- The 2032 Olympic Games feasibility assessment, commissioned by the Council of Mayors South East Queensland (CoMSEQ) and developed by EKS Consulting Group, proposes a number of venues for use in the 2032 Olympic Games.
- The department is undertaking a further analysis of the proposed venues to determine feasibility and identify liabilities or concerns. This includes a preliminary assessment of the likely costs involved in preparing venues for use in line with International Olympic Committee (IOC) and International Federation (IF) operational requirements.
- A decision on all venues is required prior to mid-October 2019 to allow Building Queensland to conduct a full economic assessment. The Venues Working Group, led by the Department of the Premier and Cabinet (DPC), is seeking to sign off on the list of venues at the Venues Working Group meeting on 30 September 2019.
- To deliver the preliminary design and cost analysis within this timeframe, external technical resources are required. It is proposed the department contract with external building industry consultants (architects, quantity surveyor and project manager) to work with Building Policy and Asset Management (BPAM) and Sport and Recreation (S&R) to undertake this work. The work will be contracted via BPAM Project Delivery.

KEY ISSUES

- Specialised stadia and sports venue consultants are required to undertake basic concept master planning and legacy venue design work in consultation with EKS Consulting Group which will be used in developing Olympic venue overlay plans.
- Technical consultants will be engaged through multiple contracts for various venues (refer to **Attachment 2**). Contracts will commence immediately and will be completed by October 2019.
- BPAM, Project Delivery will manage the contract procurement process. Contracts are to be based on hourly rates up to a maximum value.
- The technical consultants to be engaged have previously been involved in similar activities for the 2018 Commonwealth Games venues and have also provided venue cost advice in relation to the Olympic venues to EKS Consulting Group to date.
- DPC has advised that discussions are underway with the Federal Government regarding support to prepare the Olympic bid. A decision regarding allocation of Federal funding is expected to be confirmed in the coming weeks.
- A DHPW Olympic Governance Committee (OGC) has been established to coordinate the department's efforts to inform the Queensland Government's 2032 Olympic Games Value Proposition. The OGC is responsible for ensuring a cohesive approach across the department, including facilitating information sharing and co-ordination of tasks (refer to **Attachment 2**).
- The OGC will have a key role in overseeing the contracts for the technical consultants. BPAM will report to the OGC weekly and advise of progress and any issues/concerns. A standing agenda item will be added to OGC meetings for the duration of the contracts.

FINANCIAL IMPLICATIONS

- The early cost estimates (GST exclusive) for the above various external contractors is \$390 000 (excluding GST). A further 20 per cent contingency has been added taking the total figure rounded to \$470 000 (excluding GST) and \$517 000 (including GST.) It is proposed that this be funded from within the Public Works maintenance contingency. This funding source is only available for this specific portion of work in relation to the proposed facilities. Any other external costs incurred will require separate approval processes.

ELECTION AND GOVERNMENT COMMITMENTS

- Not applicable.

CONSULTATION

- Ms Deb McLeod, Chief Finance Officer, Corporate Services
- Mr Steve Mackrodt, Executive Director, Project Delivery, Building Policy and Asset Management

FUTURE STEPS

- Project commencement meetings are tentatively scheduled for Friday 6 September 2019.
- On Monday 9 September 2019, the OGC will review proposed contract arrangements and agree to the parameters of work to ensure funds are appropriately prioritised.
- Project Delivery will lead the engagement of the technical consultants in line with the BPAM established procurement process.

COMMUNICATIONS/MEDIA OPPORTUNITIES

- Not applicable.

BACKGROUND

- The 2032 Taskforce has been established by DPC to investigate the potential for the Olympic Games to be held in South East Queensland in 2032. To progress the 2032 proposal, a Master Plan must be finalised by October 2019.
- The 2032 Taskforce is responsible for coordinating the development of a value proposition assessment (VPA) on behalf of the Queensland Government.
- A number of cross-government Working Groups have been established to support this work and feed into the VPA. The department is involved in four of the Working Groups: Venues, Villages and Accommodation, Legacy, Sports and Major Events.
- To date, the initial focus has been on the Venues stream, as a final decision on venues will, to some extent, determine the approach taken to the remaining work streams.
- To ensure the department is well positioned to provide strategic advice around potential venues options, an internal analysis of all venues and potential alternatives is being considered.

2032 Olympic Games

Department of Housing and Public Works Program Governance

Draft v0.1

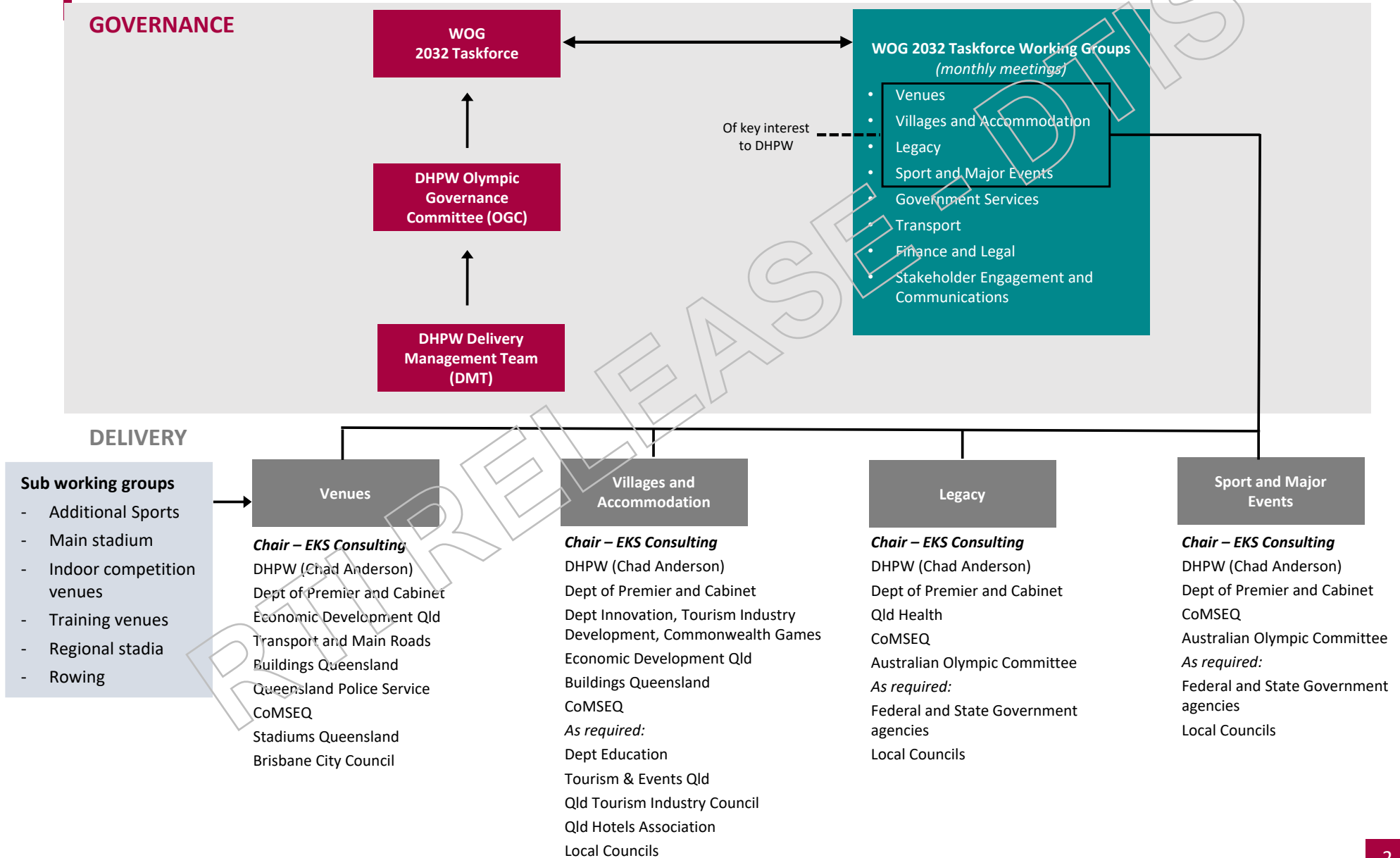
29 August 2019

RTI RELEASE - DTIS

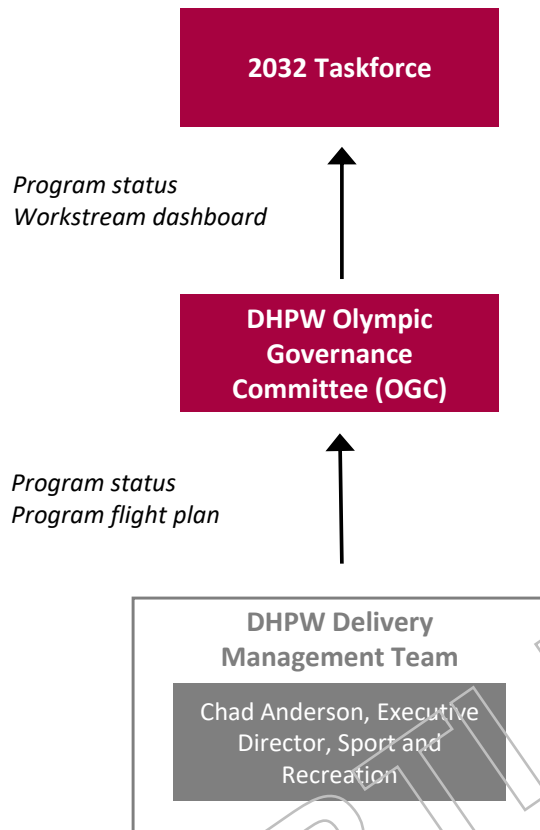
Housing, Homelessness and Sport



Program organisation



How we govern, manage risk and engage



Role of the DHPW Olympic Governance Committee (OGC)

- Develop an informed position to provide strategic advice to the 2032 Taskforce across the four streams of: Venues, Villages & Accommodation, Legacy, and Sport.

OGC composition

- **Chair:** Ms Liza Carroll, DG
- Office of the Hon. Minister de Brenni MP
- Housing Homelessness and Sport
- Building Policy and Asset Management
- Strategy, Policy and Programs
- Sport and Recreation
- Queensland Government Architect
- Queensland Academy of Sport
- Stadiums Queensland

Frequency

- Meets weekly on Mondays – 1 hour.

Reporting mechanisms

- Program status & flight plan (A3 report).
- Workstream dashboard (A3 report).

Role of the DHPW Delivery Management Team (DMT)

- Attend 2032 Taskforce Working Groups: Venues, Villages & Accommodation, Legacy, and Sport (*Executive Director to attend*).
- Prepare DHPW input into 2032 Taskforce Working Groups for consideration by OGC.
- Perform Secretariat function for OGC, including preparing for meetings, making a record of each meeting, and following up on any actions / matters arising from meetings.
- Coordinate work across DHPW.
- Support Executives attendance at relevant cross-government meetings.
- Brief Executives on progress as appropriate, including escalating issues when needed.
- Develop a framework for DHPW to assess the feasibility and long-term outcomes of proposed opportunities.

Olympic sport / discipline	Venue Name	Paralympic Sport / discipline	Council	Venue Location	Venue status	Venue Capacity	Venue Owner	Venue Operator	Feasibility Study/ Options Analysis	Legacy Design	Test Fit/ Block Diagram	IF Liaison	Capital Cost Estimate	Project Delivery Est. Consultant Cost (Ext) Excluding GST	Consultant
Brisbane															
Athletics (Track & Field)	Brisbane Olympic Stadium	Athletics (Track and Field)	Brisbane	Albion Park (Brisbane)	Legacy Opportunity	50,000	State Government	tdb	HPW/BCC	HPW	LS/EKS	LS/EKS	HPW	\$ 20,000	TBA
Basketball	Albion Park Indoor Sports Centre	Wheelchair Basketball	Brisbane	Brisbane City (Brisbane)	Legacy Opportunity	15,000	Brisbane City Council	Brisbane City Council	HPW/BCC	HPW	LS/EKS	LS/EKS	LS/EKS		
Aquatics (Swimming, Water Polo-Finals)	Brisbane Arena	Aquatics (Swimming)	Brisbane	Brisbane City (Brisbane)	Planned	18,000	State Government	State Government	HPW/BCC	HPW	LS/EKS	LS/EKS	HPW	\$ 20,000	TBA
Aquatics (Diving, Artistic Swimming, Water Polo - Preliminaries)	Brisbane Aquatics Centre		Brisbane	Chandler (Brisbane)	Existing with p/w	5,000	State Government	Stadiums Queensland	HPW/BCC	HPW	LS/EKS	LS/EKS	HPW	\$ 40,000	Cox
Cycling (BMX)	Queensland State BMX Centre		Brisbane	Chandler (Brisbane)	Existing with p/w	5,000	State Government	Stadiums Queensland	HPW	HPW	LS/EKS	LS/EKS	HPW		Cox
Cycling (Track)	Anna Meares Velodrome	Cycling (Track)	Brisbane	Chandler (Brisbane)	Existing	5,000	State Government	Stadiums Queensland	n/a	HPW	LS/EKS	LS/EKS	n/a		Cox
Judo	Sleeman Indoor Sports Centre	Judo	Brisbane	Chandler (Brisbane)	Legacy Opportunity	8,000	State Government	Stadiums Queensland	n/a	HPW	LS/EKS	LS/EKS	HPW		Cox
Wrestling	Sleeman Indoor Sports Centre		Brisbane	Chandler (Brisbane)	Legacy Opportunity	8,000	State Government	Stadiums Queensland	n/a	HPW	LS/EKS	LS/EKS	HPW		Cox
Gymnastics	South Brisbane Indoor Sports Centre	Wheelchair Rugby	Brisbane	Brisbane City (Brisbane)	Legacy Opportunity	10,000	Brisbane City Council	Brisbane City Council	HPW/BCC	HPW	LS/EKS	LS/EKS	LS/EKS	\$ 10,000	TBA
Tennis	Queensland Tennis Centre	Wheelchair Tennis	Brisbane	Tennyson (Brisbane)	Existing with p/w	7,500 5,000 3,000	State Government	Stadiums Queensland	n/a	HPW	LS/EKS	LS/EKS	HPW	\$ 20,000	Populous
Sunshine Coast															
Basketball (prelims)	Sunshine Coast Convention and Entertainment Centre		Sunshine Coast	Maroochydore (Sunshine Coast)	Planned	6,000	Sunshine Coast City Council	Sunshine Coast City Council	n/a	HPW	LS/EKS	LS/EKS	Sunshine Coast City Council	\$ 10,000	TBA
Cycling (Mountain Bike)	tdb		Sunshine Coast	tdb	Legacy Opportunity	10,000	Sunshine Coast City Council	Sunshine Coast City Council	Sunshine Coast City Council	HPW	LS/EKS	LS/EKS	Sunshine Coast City Council	\$ 10,000	TBA
Football (prelims)	Sunshine Coast Stadium		Sunshine Coast	Kawana (Sunshine Coast)	Existing with p/w	20,000	Sunshine Coast City Council	Sunshine Coast City Council	n/a	HPW	LS/EKS	LS/EKS	Sunshine Coast City Council	\$ 10,000	TBA
Moreton Bay															
Canoe-Kayak (Sprint)	Lake Kurwongbah	Canoe-Kayak (Sprint)	Petrie	Moreton Bay	Existing with p/w	14,000	Moreton Bay Council	Moreton Bay Council	HPW	tdb	LS/EKS	LS/EKS	HPW	\$ 20,000	TBA
Rowing	Lake Kurwongbah	Rowing	Petrie	Moreton Bay	Existing with p/w	14,000	Moreton Bay Council	Moreton Bay Council	HPW	tdb	LS/EKS	LS/EKS	HPW		
Fencing	Petrie Indoor Sport Centre	Fencing	Petrie	Moreton Bay	Legacy Opportunity	8,000	Moreton Bay Council	Moreton Bay Council	HPW	tdb	LS/EKS	LS/EKS	HPW		
Redland															
Canoe-Kayak (Slalom)	Redland Whitewater Centre		Redland	Cleveland (Redland)	Legacy Opportunity	8,000	Redland Council	Redland Council	VWG	HPW	LS/EKS	LS/EKS	Redland Council	\$ 20,000	TBA
Logan															
Boxing	Logan Indoor Sports Centre		Logan	Logan	Legacy Opportunity	8,000	Logan Council	Logan Council	HPW	tdb	LS/EKS	LS/EKS	HPW	\$ 20,000	TBA
Toowoomba															
Football (prelims)	Toowoomba Stadium		Toowoomba	Toowoomba (Toowoomba)	Planned	20,000	Toowoomba Council	Toowoomba Council	VWG	HPW	LS/EKS	LS/EKS	Toowoomba Council	\$ 10,000	TBA
Cairns															
Football (prelims)	Cazaly Stadium		Cairns	Cairns	Existing with p/w	20,000	Cairns Council	Cairns Council	VWG	HPW	LS/EKS	LS/EKS	Cairns Council	\$ 20,000	TBA
General Consultancies															
Quantity Surveyor														\$ 100,000	RLB
Project Manager														\$ 50,000	DMA Partners (proposed)

Olympic sport / discipline	Venue Name	Paralympic Sport / discipline	Council	Venue status	Venue Capacity	Feasibility Study/ Options Analysis	Legacy Design	Test Fit/ Block Diagram	IF Liaison	Capital Cost Estimate	Alternate Venue Options	Project Delivery Est.Consultant Cost (Ext)	Consultant
August-December 2019													
Brisbane													
Archery	South Bank Cultral Forecourt	Archery	Brisbane	Temporary	4,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Athletics (Track & Field)	Brisbane Olympic Stadium	Athletics (Track and Field)	Brisbane	Legacy Opportunity	50,000	HPW/BCC	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Aquatics (Swimming, Water Polo-Finals)	Brisbane Arena	Aquatics (Swimming)	Brisbane	Planned	18,000	HPW/BCC	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Aquatics (Diving, Artistic Swimming, Water Polo - Preliminaries)	Brisbane Aquatics Centre		Brisbane	Existing with p/w	5,000	HPW/BCC	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Badminton	Brisbane Convention and Exhibition Centre Hall 2	Badminton	Brisbane	Existing	6,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Basketball	Albion Park Indoor Sports Centre	Wheelchair Basketball	Brisbane	Legacy Opportunity	15,000	HPW/BCC	HPW	LS/EKS	LS/EKS	LS/EKS		20,000	TBA
Basketball (3x3)	South Bank Piazza		Brisbane	Existing	5,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Cycling (BMX)	Queensland State BMX Centre		Brisbane	Existing with p/w	5,000	HPW	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Cycling (BMX Freestyle)	Brisbane Urban Sports Park		Brisbane	Temporary	5,000	BCC	n/a	LS/EKS	LS/EKS	n/a			
Cycling (Track)	Anna Meares Velodrome	Cycling (Track)	Brisbane	Existing	5,000	n/a	HPW	LS/EKS	LS/EKS	n/a		20,000	TBA
Equestrian	Brisbane Showgrounds	Equestrian	Brisbane	Existing with p/w	20,000	n/a	tbd	LS/EKS	LS/EKS	LS/EKS	Queensland State Equestrian Centre		
Equestrian (Cross Country)				Temporary	20,000	BCC	n/a	LS/EKS	LS/EKS	n/a	Assess legacy value for re-developing QSEC with NF and Equestrian Queensland		
Fencing	Queensland State Netball Centre	Wheelchair Fencing	Brisbane	Existing	6,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Football (finals)	Suncorp Stadium		Brisbane	Existing	52,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Gymnastics	South Brisbane Indoor Sports Centre	Wheelchair Rugby	Brisbane	Legacy Opportunity	10,000	HPW/BCC	HPW	LS/EKS	LS/EKS	LS/EKS		20,000	TBA
Handball	Brisbane Entertainment Centre	Goalball	Brisbane	Existing	11,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Hockey	Ballymore Stadium	5-side Football	Brisbane	Existing with p/w	18,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Judo	Sleeman Indoor Sports Centre	Judo	Brisbane	Legacy Opportunity	8,000	n/a	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Rugby	Suncorp Stadium		Brisbane	Existing	52,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Olympic sport / discipline	Venue Name	Paralympic Sport / discipline	Council	Venue status	Venue Capacity	Feasibility Study/ Options Analysis	Legacy Design	Test Fit/ Block Diagram	IF Liaison	Capital Cost Estimate		Project Delivery Est.Consultant Cost (Ext)	Consultant
Sailing	Royal Queensland Yacht Squadron		Brisbane	Existing	10,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Shooting	Belmont Shooting Centre	Shooting	Brisbane	Existing	3000	n/a	n/a	LS/EKS	LS/EKS	LS/EKS			
Sport Climbing	Brisbane Urban Sports Park		Brisbane	Temporary	5,000	BCC	n/a	LS/EKS	LS/EKS	n/a			
Table Tennis	Brisbane Convention and Exhibition Centre Hall 1	Table Tennis	Brisbane	Existing	8,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Taekwondo	Brisbane Convention and Exhibition Centre Hall 2	Taekwondo	Brisbane	Existing	6,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Tennis	Queensland Tennis Centre	Wheelchair Tennis	Brisbane	Existing with p/w	7,500 5,000 3,000	n/a	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Weightlifting	Brisbane Convention and Exhibition Centre Hall 3	Powerlifting	Brisbane	Existing	5,000	n/a	n/a	LS/EKS	LS/EKS	n/a			
Wrestling	Sleeman Indoor Sports Centre		Brisbane	Legacy Opportunity	8,000	n/a	HPW	LS/EKS	LS/EKS	HPW		20,000	TBA
Gold Coast													
Athletics (Race Walks)	Broadwater Parklands (Mitchell Park)		Gold Coast	Temporary	2,500	n/a	n/a	LS/EKS	LS/EKS	n/a			
Athletics (Marathon)	Broadwater Parklands (Mitchell Park)	Athletics (Marathon)	Gold Coast	Temporary	2,500	n/a	n/a	LS/EKS	LS/EKS	n/a			

Olympic sport / discipline	Venue Name	Paralympic Sport / discipline	Council	Venue status	Venue Capacity	Feasibility Study/ Options Analysis	Legacy Design	Test Fit/ Block Diagram	IF Liaison	Capital Cost Estimate	Alternate Venue Options	Project Delivery Est.Consultant Cost (Ext)	Consultant	
Football (prelims)	Cbus Super Stadium		Gold Coast	Existing	27,400	n/a	n/a	LS/EKS	LS/EKS	n/a	Sunshine Coast • Further analysis of Sunshine Coast options for Triathlon			
Golf	Royal Pines Resort		Gold Coast	Existing	15,000	n/a	n/a	LS/EKS	LS/EKS	n/a				
Skateboarding	Queen Elizabeth Park		Gold Coast	Temporary	5,000	n/a	n/a	LS/EKS	LS/EKS	n/a				
Surfing	Snapper Rocks		Gold Coast	Temporary	10,000	n/a	n/a	LS/EKS	LS/EKS	n/a				
Triathlon	Broadwater Parklands (Mitchell Park)	Triathlon	Gold Coast	Temporary	2,500	n/a	n/a	LS/EKS	LS/EKS	n/a				
Volleyball	Coomera Indoor Sports Centre	Sitting Volleyball	Gold Coast	Existing	10,000	n/a	n/a	LS/EKS	LS/EKS	n/a				
Volleyball (prelims)	Gold Coast Convention and Exhibition Centre		Gold Coast	Existing	6,000	n/a	n/a	LS/EKS	LS/EKS			Broadbeach Park • Development of preliminary block planning to validate site (including BOH areas)		
Volleyball (Beach)	Broadwater Parklands		Gold Coast	Temporary	12,000	GCCC	n/a	LS/EKS	LS/EKS	n/a				
Sunshine Coast														
Aquatics (Swimming Marathon)	Lake Kawana		Sunshine Coast	Temporary	2,500	n/a	n/a	LS/EKS	LS/EKS	n/a				
Olympic sport / discipline	Venue Name	Paralympic Sport / discipline	Council	Venue status	Venue Capacity	Feasibility Study/ Options Analysis	Legacy Design	Test Fit/ Block Diagram	IF Liaison	Capital Cost Estimate		Project Delivery Est.Consultant Cost (Ext)	Consultant	
Basketball (prelims)	Sunshine Coast Convention and Entertainment Centre		Sunshine Coast	Planned	6,000	n/a	HPW	LS/EKS	LS/EKS	Sunshine Coast City Council		20,000	TBA	
Cycling (Mountain Bike)	tbd		Sunshine Coast	Legacy Opportunity	10,000	Sunshine Coast City Council	HPW	LS/EKS	LS/EKS	Sunshine Coast City Council		20,000	TBA	
Cycling (Road)	Mooloolaba Foreshore	Cycling (Road)	Sunshine Coast	Temporary	2,500	n/a	n/a	LS/EKS	LS/EKS	n/a				
Football (prelims)	Sunshine Coast Stadium		Sunshine Coast	Existing with p/w	20,000	n/a	HPW	LS/EKS	LS/EKS	Sunshine Coast City Council		20,000	TBA	
Moreton Bay														
Canoe-Kayak (Sprint)	Lake Kurwongbah	Canoe-Kayak (Sprint)	Petrie	Existing with p/w	14,000	HPW	tbd	LS/EKS	LS/EKS	HPW		20,000	TBA	
Rowing	Lake Kurwongbah	Rowing	Petrie	Existing with p/w	14,000	HPW	tbd	LS/EKS	LS/EKS	HPW		20,000	TBA	
Fencing	Petrie Indoor Sport Centre	Fencing	Petrie	Legacy Opportunity	8,000	HPW	tbd	LS/EKS	LS/EKS	HPW		20,000	TBA	
Redland														
Canoe-Kayak (Slalom)	Redland Whitewater Centre		Redland	Legacy Opportunity	8,000	VWG	HPW	LS/EKS	LS/EKS	Redland Council		20,000	TBA	
Logan														
Boxing	Logan Indoor Sports Centre		Logan	Legacy Opportunity	8,000	HPW	tbd	LS/EKS	LS/EKS	HPW		20,000	TBA	
Ipswich														
Modern Pentathlon, Football (F)	Reserve Stadium		Ipswich	Planned	20,000	VWG	n/a	LS/EKS	LS/EKS	Ipswich Council				
Toowoomba														
Football (prelims)	Toowoomba Stadium		Toowoomba	Planned	20,000	VWG	HPW	LS/EKS	LS/EKS	Toowoomba Council		20,000	TBA	
Townsville														
Football (prelims)	North Queensland Stadium		Townsville	Existing	25,000	n/a	n/a	LS/EKS	LS/EKS	Townsville Council				
Hamilton Island														
Sailing (Keel Boat Finish)	Hamilton island		Whitsundays	Existing			n/a							
Cairns														

	5-Aug	12-Aug	19-Aug	26-Aug	2-Sep	9-Sep	16-Sep	23-Sep	30-Sep	7-Oct	14-Oct	21-Oct	28-Oct	4-Nov	11-Nov	18-Nov	25-Nov	2-Dec	9-Dec	16-Dec	23-Dec	
Venues Stream																						
Venue Working Group Meetings																						
Project Working Group Meetings																						
Venues Master Plan Sign-Off #1																						
Venues Master Plan Sign-Off #2																						
Venues Master Plan Sign-Off #3																						
Final Venues Master Plan Sign-Off																						
Venue Planning																						
Feasibility Studies/Options Analysis																						
Legacy Concept Designs (high level)																						
Block Planning/test Fits																						
IF Documentation																						
IF Meetings																						
Venue/Master Plan Revisions																						
Cost Planning																						
Capital Cost Development																						
Overlay Cost Development																						
Preliminary Venue Costs to BQ for Economic Benefits Analysis																						
Final Venue Costs to BQ for Economic Benefits Analysis																						

IBC/MPC Stream																						
Analysis of legacy strategy for IBC/MPC including temporary option and potential sites																						
Transport analysis for split IBC/MPC proposal																						
Confirm options for IBC/MPC																						
Further development of IBC/MPC including Block Planning and identification of RHB studio sites																						
Confirm IBC/MPC strategy																						
Develop IBC/MPC Documentation																						
IOC Review																						
OBS/IOC Review																						
Final Venues Master Plan Sign-Off																						
Capital Cost Development																						

Overlay Cost Development																				
Preliminary Venue Costs to BQ for Economic Benefits Analysis																				
Final Venue Costs to BQ for Economic Benefits Analysis																				
Villages and Accommodation Stream																				
Villages and Accommodation Working Group Meetings																				
Accommodation Analysis (including hotels)																				
Confirm Accommodation Strategy (including Villages and required capacities)																				
Olympic Village and Satellite Village(s)																				
Assess feasibility for Olympic Village at North Shore Hamilton (including delivery strategy)																				
Block Planning/Test Fit																				
Assess feasibility of Satellite Village at Southport utilising GC2018 Village																				
Block Planning/Test Fit																				
Confirm Olympic Village and Satellite Village(s)																				
Media Villages																				
Develop options analysis for potential Media Village sites																				
Develop block plans and delivery strategy for Media Villages																				
Confirm Media Villages																				
Develop Villages Documentation																				
IOC Review																				
Final Venues Master Plan Sign-Off																				
Capital Cost Development																				
Overlay Cost Development																				
Preliminary Venue Costs to BQ for Economic Benefits Analysis																				
Final Venue Costs to BQ for Economic Benefits Analysis																				

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